

**HMIC Value for Money Profile 2016
West Midlands Police**

Appendix A

Analysis of Outliers

This shows areas where spend by West Midlands Police is one of the highest 10% or lowest 10% of any force and the effect of the difference is greater than £1 per head of population. The difference (Diff) calculations are the net cost of the difference in spend to the average per head of the comparators.

	WMP £m	WMP £/head	All forces avg £/head	Diff £m	Report	MSG avg £/head	Diff £m		GManch £/head	Mersey £/head	WYorks £/head
COSTS BY SUBJECTIVE											
Officer Costs											
Total	338.6	119.5	95.1	69.2	Page 10	117.8	4.7		117.7	134.6	99.5
Staffing											
Police Officers	6,272.1	2.2	1.8	67.0	Page 10	2.2	1.2		2.2	2.6	1.9
Non Staff Costs											
Transport related expenses	5.4	1.2	2.5	-5.8	Page 12	1.7	-2.3		1.8	1.8	2.2
Force collaboration payments	0.6	0.1	5.2	-22.7	Page 12	2.4	-10.4		1.8	4.9	3.0
Total non staff costs	106.1	23.6	32.5	-40.0	Page 12	29.5	-26.7		30.1	29.0	35.4

	WMP £m	WMP £/head	All forces avg £/head	Diff £m	Report	MSG avg £/head	Diff £m		GManch £/head	Mersey £/head	WYorks £/head
COSTS BY OBJECTIVE											
NRE by objective group											
Intelligence	30.3	10.7	7.2	9.8	Page 17	8.7	5.7		7.9	10.5	5.7
Public protection	39.5	13.9	9.4	12.8	Page 17	12.2	4.9		10.0	11.4	13.5
Local policing											
Local investigation/prisoner processing	15.6	5.5	11.8	-18.0	Page 18	10.8	-15.0		13.4	11.8	12.6
Specialist community liaison	17.7	6.2	3.4	8.0	Page 18	4.5	5.0		3.5	3.9	4.3
Intelligence											
Intelligence gathering	16.6	5.9	3.5	6.7	Page 28	4.0	5.3		3.1	5.0	2.0
Intelligence (total)	30.3	10.7	7.2	9.8	Page 28	8.7	5.7		7.9	10.5	5.7
Investigations											
Major investigations unit	24.0	8.5	2.9	15.7	Page 32	5.2	9.3		3.9	4.6	3.7
Support functions											
ICT	17.3	6.1	9.1	-8.4	Page 36	8.1	-5.7		9.3	9.1	8.0
Performance review	17.0	6.0	2.3	10.6	Page 36	3.6	6.7		2.6	2.1	3.9
National policing											
National policing	40.1	14.2	4.3	27.9	Page 8/16	10.6	10.1		11.0	4.9	12.3
Counter terrorism/special branch	35.8	12.6	3.7	25.3	n/a	n/a	n/a		10.9	n/a	11.5
Specific grants	-34.2	-12.1	-3.3	-24.9	n/a	n/a	n/a		-10.2	n/a	-10.7

	WMP £m	WMP £/head	All forces avg £/head	Diff £m	Report	MSG avg £/head	Diff £m		GManch £/head	Mersey £/head	WYorks £/head
Earned Income	16.1	5.7	8.4	-7.7	Page 14	12.7	-19.8		12.2	14.9	17.9

WMP - West Midlands Police
 MSG - Most Similar Group (Greater Manchester, Merseyside, West Yorkshire)
 POA - Police Objective Analysis
 FTE - Full Time Equivalent
 NRE - Net Revenue Expenditure
 ICT - Information and Communication Technology