

WEST MIDLANDS POLICE & CRIME COMMISSIONER - RISK REGISTER

| Details of Risk | | | Gross Risk | | | Actions / Mitigations | | | Score Now (7 November 2017) | | | Residual Risk Following Implementation of Actions / Mitigations | | | | |
|--|---|--|------------|--------|---------|-----------------------|--|--------------|--|---------------|------------|---|---------|------------|--------|---------|
| Risk No. | PCP Chapter | Risk | Likelihood | Impact | Score * | Owner | Description | Action Owner | Target Date | Action Status | Likelihood | Impact | Score * | Likelihood | Impact | Score * |
| 1 | Protecting from Harm | The road network is not safe and secure and is inefficient | 5 | 5 | 25 | TM | Business as usual reports to board about road safety. Reports to regional groups. Reports to group as part of CEX report, quarterly performance workshops to group and monthly board reports | TM | Ongoing | G | 5 | 5 | 25 | 4 | 5 | 20 |
| | | | | | | | Local Authority Leaders meeting and WMCA - Arrange network resilience conference with OPCC and Mayor's Office | TM | TBD | A | | | | | | |
| | | | | | | | Regional Governance Meetings - BAU | TM | Ongoing | G | | | | | | |
| | | | | | | | BAU with WMCA, PCC held a further hearing in December 2016 and a report was produced in March 2017 | TM | Ongoing | G | | | | | | |
| | | | | | | | Ensure the Force participates. Performance reports to group and board | TM | Ongoing | G | | | | | | |
| | | | | | | | Arrange a roundtable event with insurance companies to tackle risks associated with uninsured drivers | TM | TBD | A | | | | | | |
| 2 | Tackling National and International Threats | There is no Increased focus on reducing the number of victims of cybercrime by reducing the vulnerability of people and businesses in the region. This results in the incidence of cybercrime increasing | 5 | 5 | 25 | AF | Cybercrime Action Plan and Digital Strategy | AF | Ongoing activity. April 2018 - produce an action plan and strategy and ongoing | A | 5 | 5 | 25 | 4 | 4 | 16 |
| | | | | | | | | | | | | | | | | |
| 3 | Tackling National and International Threats | There is not a coherent set of actions to support the police and wider agencies to tackle cyber crime resulting in cybercrime increasing | 5 | 5 | 25 | AF | Cybercrime Action Plan and Digital Strategy | AF | Ongoing activity. April 2018 - produce an action plan and strategy and ongoing | A | 5 | 5 | 25 | 4 | 4 | 16 |
| 4 | Protecting from Harm | Crime does not reduce across the West Midlands | 5 | 4 | 20 | AF / MK | Further development of performance reports that are taken to group and board | AF | Ongoing | G | 5 | 4 | 20 | 4 | 4 | 16 |
| | | | | | | | Update and launch of economic strategy and then business strategy | MK | May-17 launch Economic Strategy, Business Crime Strategy December 2017 | A | | | | | | |
| | | | | | | | Explore the use of the powers of the Proceeds of Crime Act (POCA) to ensure they are being used to the full | AF | Apr-18 | A | | | | | | |
| | | | | | | | Strategic Assessment to Crime Board | AF | Mar-18 | A | | | | | | |
| | | | | | | | Development of Harm index | AF | Apr-18 | A | | | | | | |
| 5 | Supporting Victims of Crime | There is no comprehensive service of victims providing support and information to all victims of crime in the West Midlands | 4 | 5 | 20 | AF | Update the Victims Strategy | AF | Nov 2017 and ongoing | A | 2 | 4 | 8 | 1 | 4 | 4 |
| | | | | | | | Operate services in the line with the Victims Strategy | AF | Ongoing | G | | | | | | |
| | | | | | | | Operate the Victims Commission | AF | Ongoing | G | | | | | | |
| | | | | | | | Reviewing service for victims of fatal road accidents | AF | Ongoing | G | | | | | | |
| | | | | | | | Hold a Victims Summit in Nov 2017 | AF | Nov-17 | A | | | | | | |
| | | | | | | | Review the first contact, assessment and referral mechanisms for Victims of crime. | AF | Nov-17 | A | | | | | | |
| | | | | | | | Review the specialist services and local provision for victims. | AF | Ongoing | G | | | | | | |
| | | | | | | | Examine the Victim's journey and work with the CJS to bring about any improvements | AF | Nov-17 | A | | | | | | |
| | | | | | | | Support the devolution of more victims services that are commissioned nationally | AF | Nov-17 | A | | | | | | |
| | | | | | | | Examine the work to be done and projects that help victims of crime back into the workplace. | AF | Ongoing | G | | | | | | |
| | | | | | | | Launch a 'mapping' of victims services and produce an online directory to help victims and partner organisations | AF | Nov-17 | A | | | | | | |
| | | | | | | | Support organisations seeking funding, continue to work with groups such as the Council for Voluntary Services | AF | Ongoing | G | | | | | | |
| | | | | | | | Support child victims of sexual assault to ensure they receive effective support through the provision of paediatric SARC and Children's Independent Sexual Advisors through the sexual abuse service providers. | AF | Ongoing | G | | | | | | |
| | | | | | | | Ensure that support services are available for children from the age of 5. | AF | Ongoing | G | | | | | | |
| | | | | | | | Examine the progress of the team that provides support and guidance for families of victims of fatal road accident collisions. | AF | Nov-17 | A | | | | | | |
| The PCC continues to allocate funding to the SARC | AF | Apr-17 | G | | | | | | | | | | | | | |
| Take forward work to identify and support repeat victims | AF | Ongoing | G | | | | | | | | | | | | | |

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| Risk No. | PCP Chapter | Risk | Likelihood | Impact | Score * | Owner | Description | Action Owner | Target Date | Action Status | Likelihood | Impact | Score * | Likelihood | Impact | Score * | |
| 6 | Building Trust and Confidence | Confidence in policing in the West Midlands does not increase | 4 | 5 | 20 | JJ / AF / TM | Reports to group as part of CEX report, quarterly performance workshops to group and monthly board reports on confidence in policing measures | AF | Ongoing | G | 3 | 5 | 15 | 3 | 4 | 12 | |
| | | | | | | | Reports to board on body worn video | AF | Apr-18 | A | | | | | | | |
| | | | | | | | Continued DIP sampling of complaints by the Board | AF | Ongoing | A | | | | | | | |
| | | | | | | | Continued scrutiny on the use of Taser | AF | Ongoing | A | | | | | | | |
| | | | | | | | Report to Board by the Force on procedural justice | JJ | Apr-18 | A | | | | | | | |
| | | Ensuring the ethical use of Data Driven Insights & Analytics lab through the development and operation of governance arrangements | TM | TBD | A | | | | | | | | | | | | |
| 7 | Building Trust and Confidence | The Force's standards for answering and responding to requests from the public does not increase | 5 | 4 | 20 | AF | Specific report to Board on the performance of Force contact in Spring 2017 then further performance reports | AF | Ongoing | R | 5 | 4 | 20 | 4 | 4 | 16 | |
| 8 | Building Trust and Confidence | The public are not satisfied with the access to police services | 5 | 4 | 20 | JJ / AF / MK / TM | Digital Experience project as part of WMP2020 | JJ / AF / MK | July 2017 and ongoing | A | 3 | 4 | 12 | 2 | 4 | 8 | |
| | | | | | | | WMP2020 Oversight | JJ / MK / TM | Ongoing | G | | | | | | | |
| | | | | | | | Performance reports to board focusing public satisfaction with the Force's Contact Service | AF | Ongoing | G | | | | | | | |
| | | | | | | | Engaging with the General Data Protection Regulation (GDPR) and law enforcement directive review | TM | Ongoing | A | | | | | | | |
| | | Ensure the PCC's office complies with GDPR | AG / PR | Ongoing | A | | | | | | | | | | | | |
| 9 | Strengthening Communities & Growing the Economy | The support for people with Mental Health needs does not improve | 4 | 5 | 20 | AG | Reports to board on performance | AG | Ongoing | G | 3 | 4 | 12 | 2 | 4 | 8 | |
| | | | | | | | Engagement with WMCA | AG | Ongoing | A | | | | | | | |
| | | | | | | | Senior Police Officer secondment to WMCA to work on Mental Health | AG | Ongoing | G | | | | | | | |
| | | | | | | | Mental Health Action plan | AG | Ongoing | A | | | | | | | |
| 10 | Strengthening Communities & Growing the Economy | The criminal justice system (CJS) is ineffective and not transparent | 4 | 5 | 20 | AF / TM | CJS Engagement Plan | AF | Paper was taken to Group in January 2017 then ongoing | A | 4 | 4 | 16 | 3 | 4 | 12 | |
| | | | | | | | Local Criminal Justice Board (LJCB) engagement and production of issues paper | TM | Ongoing | A | | | | | | | |
| | | | | | | | Working with the Force on the Force's Criminal Justice Service review | TM | Ongoing | A | | | | | | | |
| 11 | Protecting from Harm | Hidden crimes continue to be under reported and undetected | 4 | 4 | 16 | AF | Receive performance data on hidden crimes (hold to account). Performance reports to board or bespoke reports | AF | Ongoing | G | 3 | 4 | 12 | 3 | 3 | 9 | |
| | | | | | | | Victims Strategy / Commission | AF | Ongoing | G | | | | | | | |
| | | | | | | | Completion and Implementation of Traffic Children project delivered by Barnardo's - Project evaluation March 2017. Service to be recommissioned including outreach | AF | Apr-18 | A | | | | | | | |
| | | | | | | | Linking the work of the victims with programme board led by Solihull Council (Cath Hannon on the board) | AF | Ongoing | G | | | | | | | |
| | | | | | | | Hidden Crimes report to board | AF | Report taken to board Sept 17 then ongoing | A | | | | | | | |
| | | | | | | | Hidden Crimes report to board | AF | Report taken to board Sept 17 then ongoing | A | | | | | | | |
| 12 | Protecting from Harm | The Police Crime Commissioner does not continue to contribute to the Violence Prevention Alliance and violence across the West Midlands increases as a result | 4 | 4 | 16 | AF | Actively work with the West Midlands Violence Prevention Alliance - members and officers attending project boards. Reports to group and board on the performance of the Alliance | AF | Ongoing | G | 2 | 4 | 8 | 1 | 4 | 4 | |
| 13 | Building Trust and Confidence | The public's satisfaction with services from the Force does not increase | 4 | 4 | 16 | AF | Holding the Force to account over the introduction and performance of the new website | AF | July-17 & ongoing | A | 4 | 4 | 16 | 3 | 3 | 9 | |
| 14 | Building Trust and Confidence | Complaints and incidents of misconduct are not dealt with effectively | 4 | 4 | 16 | AG | HR and Professional Standards Department reports to Board. Includes disproportionality / including performance data | AG | Ongoing | A | 4 | 4 | 16 | 3 | 4 | 12 | |
| | | | | | | | Complaints project led by the PCCs Office. Report produced and included at Group May 2017 | AG | May-17 & ongoing | A | | | | | | | |

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| | | | | | | | Management and training programme. Performance of independent members review completed. | AG | May-17 | G | | | | | | |
| | | | | | | | PCC regular meetings with IPCC | AG | Ongoing | A | | | | | | |
| | | | | | | | Oversight reports to Board on Body Worn Video | AF | Apr-18 | A | | | | | | |
| 15 | Strengthening Communities & Growing the Economy | Local Police and Crime plans do not reflect the aims of the Commissioner's plan or local needs | 4 | 4 | 16 | AF | Representatives of the PCC attend local community safety partnership meetings. Review plans to ensure compliance. Reports to Board | AF | Ongoing | G | 3 | 4 | 12 | 2 | 4 | 8 |
| | | | | | | | WM Wide Community Safety Partnership Project. Report to Board for implementation from April 2018 | AF | Nov-17 | A | | | | | | |
| 16 | Strengthening Communities & Growing the Economy | Economic development is not supported and as a result crimes increase | 4 | 4 | 16 | MK | Business Crime Strategy / Performance Reports. Reports to group as part of CEX report, quarterly performance workshops to group and monthly board reports | MK | Ongoing | A | 3 | 4 | 12 | 2 | 4 | 8 |
| | | | | | | | Review procurement strategy and report to Board. Also ongoing monitoring of implementation at board | MK | Report taken to board Sept 17. | G | | | | | | |
| | | | | | | | HR report to board | PR | Ongoing | A | | | | | | |
| | | | | | | | BAU combined authority meetings | JJ | Ongoing | A | | | | | | |
| | | | | | | | Hidden crimes oversight report to board and victims strategy, Modern Slavery Strategy | AF | Sept 2017 and ongoing | A | | | | | | |
| 17 | Strengthening Communities & Growing the Economy | The criminal justice system does not operate to protect the interests of victims | 4 | 4 | 16 | AF | West Midlands Domestic Violence Perpetrator Programme Funded project by the PCC | AF | Project started Sept 2017 | A | 3 | 4 | 12 | 2 | 4 | 8 |
| 18 | Strengthening Communities & Growing the Economy | Partnerships are ineffective and do not tackle and reduce crime | 4 | 4 | 16 | JJ / AF / TM | WMP2020, Data Driven Insight oversight and WMCA | JJ / TM | Ongoing | G | 4 | 4 | 16 | 3 | 4 | 12 |
| | | | | | | | Victims strategy and Hidden Crime Reporting to the Board, Modern Slavery Strategy | AF | 01/09/2017 report to board then ongoing | A | | | | | | |
| | | | | | | | Report to board on Community Trigger and Remedy activity | AF | Oct-17 | A | | | | | | |
| 19 | Building a Modern Police Service | Resources are not planned and aligned to the priorities of the Police and Crime Plan affecting the delivery of services | 4 | 4 | 16 | MK | Increase number of trustees of the Building Blocks charity, refresh charity objectives, review governance arrangements, process for awarding grants. Devise business plan | MK | 01/07/2017 - independent trustees appointed and ongoing | A | 3 | 4 | 12 | 3 | 3 | 9 |
| | | | | | | | Actively participate in the police funding formula review due to take place in 2017, Appropriately lobby through communications etc. | MK | Mar-18 | A | | | | | | |
| | | | | | | | Actively be engaged in the governance of the WMP2020 project. Involved in the target operating model refresh, commercial decisions and other forums | MK | Ongoing | G | | | | | | |
| | | | | | | | Develop case for the Social Investment Fund, project plan, commissioner decision, attract investors, deliver | MK | Nov-17 | A | | | | | | |
| | | | | | | | Financial input into commissioning activities of the PCC | MK | Ongoing | G | | | | | | |
| | | | | | | | Work with Force Finance function around key financial functions for example treasury management | MK | Ongoing | G | | | | | | |
| | | | | | | | Operation of an effective Internal Audit function | LJ | Ongoing | G | | | | | | |
| 20 | Building a Modern Police Service | The workforce does is not representative of the West Midlands. Also it is not motivated and supported to deliver a modern and effective police service | 4 | 4 | 16 | PR | Implementation of people deal by the force | PR | Ongoing | A | 3 | 4 | 12 | 2 | 4 | 8 |
| | | | | | | | HR reports to board | PR | Ongoing | A | | | | | | |
| | | | | | | | PCC engagement in the recruitment exercise | PR | Ongoing | A | | | | | | |
| | | | | | | | Special constables report by PCC's office | PR | Ongoing | A | | | | | | |
| | | | | | | | Reports to PCC, group and board on the progress of recruitment. | PR | Ongoing | A | | | | | | |
| | | | | | | | Reports on diversity of recruitment | PR | Ongoing | A | | | | | | |
| 21 | Tackling National and International Threats | Collaboration agreements for the ROCU are not used effectively to ensure effective, management and accountability | 4 | 4 | 16 | AF | BAU - regional meeting of CC and PCC | AF | Ongoing | A | 3 | 4 | 12 | 2 | 4 | 8 |
| | | | | | | AF | Reports to Board on the use of recovery powers | AF | Ongoing | A | | | | | | |
| | | | | | | | Communication activity and national BAU activity working with government | AF | Ongoing | G | | | | | | |

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| | | | | | | | Attend NABIS governance Board | AF | Ongoing | G | | | | | | |
| 22 | Tackling National and International Threats | The Force does not work with partners to offer close scrutiny of the use of asset recovery powers | 4 | 4 | 16 | AF | BAU - regional meeting of CC and PCC | AF | Ongoing | A | 3 | 4 | 12 | 2 | 4 | 8 |
| | | | | | | | Reports to Board on the use of recovery powers | AF | Ongoing | A | | | | | | |
| | | | | | | | Communication activity and national BAU activity working with government | AF | Ongoing | G | | | | | | |
| | | | | | | | Attend NABIS governance Board | AF | Ongoing | G | | | | | | |
| 23 | Building a Modern Police Service | The WMP2020 programme is not delivered effectively with no input from partners and no oversight by the Commissioner | 3 | 5 | 15 | JJ/MK | BAU, RMF and other WMP2020 engagement plus external reviews | JJ | Ongoing | A | 3 | 4 | 12 | 3 | 3 | 9 |
| | | | | | | | PCC engagement in joint project group post Accenture project. External review of TS1 being undertaken in 2017 | MK | June 2017 then ongoing | A | | | | | | |
| | | | | | | | Estates strategy - report to group then board and deliver | MK | Sept 2017 then ongoing | A | | | | | | |
| | | | | | | | Monitoring of benefits through WMP2020 governance | MK / TM | Ongoing | G | | | | | | |
| 24 | Standing up for Young People | The organisations does not undertake activities to create, provide and improve pathways into employment and training for young people. This will lead to unemployment and increased offending or reoffending | 3 | 5 | 15 | AF/AG | Youth Employment Initiative project | MK | Ongoing - project end date 2018 | A | 3 | 5 | 15 | 3 | 4 | 12 |
| | | | | | | | Cadet Project | PR | Pilot planned Autumn 2017 | A | | | | | | |
| | | | | | | | HR Reports to Board on apprenticeship progress | PR | Ongoing | A | | | | | | |
| | | | | | | | BAU supported Youth Initiatives | AF | Ongoing | A | | | | | | |
| 25 | Protecting from Harm | The Force does not respond to the threat of organised crime by detecting, disrupting and bringing perpetrators to justice | 3 | 5 | 15 | AF / TM | Reports to board, oversight and briefings to the Commissioner | AF | Ongoing | G | 3 | 4 | 12 | 2 | 5 | 10 |
| | | | | | | | Gangs and Violence Commission evaluation report | AF | Ongoing | G | | | | | | |
| | | | | | | | Gangs and Violence Commission | AF | Ongoing | G | | | | | | |
| | | | | | | | Knife bins project - at least one knife bin is within each local authority area in the West Midlands | AF | March 18 & ongoing | A | | | | | | |
| | | | | | | | Uninsured vehicles and fraud involvement in organised crime - roundtable event | TM | TBD | A | | | | | | |
| 26 | Strengthening Communities & Growing the Economy | People do not feel safe in the West Midlands due to a fear of crime | 3 | 5 | 15 | AF | Reports to group as part of CEX report, quarterly performance workshops to group and monthly board reports | AF | Ongoing | G | 3 | 4 | 12 | 2 | 4 | 8 |
| 27 | Standing up for young people | There are ineffective arrangements in place to engage with young people | 3 | 4 | 12 | AF / TM | Development and Implementation of Youth Strategy | AF | Apr-18 | A | 3 | 4 | 12 | 3 | 3 | 9 |
| | | | | | | | BAU - WMP2020 | AF | Ongoing | G | | | | | | |
| | | | | | | | HR reporting to Board on policy around number of placements | AF | Ongoing | G | | | | | | |
| | | | | | | | Youth Justice secure estate reform: temporary and long term - including links with diversion and resettlement schemes | TM | Ongoing | A | | | | | | |

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| 28 | Protecting from Harm | Offending increases and reoffending does not reduce | 3 | 4 | 12 | AF | Close oversight of offender management. Work with Community Rehabilitation Companies (CRC)s, National Probation Service and partners to minimise levels of reoffending. Build on the current statutory and non statutory arrangements. Reoffending Group Meets quarterly PCC staff attend | AF | Ongoing | G | 3 | 4 | 12 | 2 | 4 | 8 |
| | | | | | | | Reducing reoffending project, Integrated Offender Management Service and Projects on Offender Management | AF | Ongoing | G | | | | | | |
| | | | | | | | Commissioned project: - Whole system approach to female offenders (New Chance). Quarterly monitoring and attendance at project board and updates and steering group | AF | Ongoing | A | | | | | | |
| | | | | | | | Reports to Board on offender management | AF | Ongoing | G | | | | | | |
| | | | | | | | Drugs report taken to board September 2017 - drugs summit to be arranged for December 2017 | AF | Sept 2017 then ongoing | A | | | | | | |
| | | Work with Public Sector reform board who are currently looking at the Youth Offending structure across West Midlands. Scoping exercise around criminal justice including youth included at group meeting in January 2017 | | | | AF | Ongoing | A | | | | | | | | |
| 29 | Protecting from Harm | Substance misuse does not reduce across the West Midlands | 3 | 4 | 12 | AF | Substance misuse plan to be submitted to board and then implemented | AF | Sept 2017 then ongoing | A | 3 | 4 | 12 | 3 | 4 | 12 |
| | | | | | | | Summit to be held in Dec 2017 | AF | Dec-17 | A | | | | | | |
| 30 | Supporting Victims of Crime | Restorative Justice services are not delivered in a victim focused way | 4 | 3 | 12 | AF | Complete study that informs RJ strategy and future delivery model | AF | April 2018 and ongoing | A | 4 | 3 | 12 | 1 | 3 | 3 |
| | | | | | | | Develop a West Midlands multi agency RJ strategy and service delivery model that incorporates best practice mad maximises opportunities for RJ | AF | April 2018 and ongoing | A | | | | | | |
| | | | | | | | Operate RJ services in line with RJ Strategy | AF | April 2018 and ongoing | A | | | | | | |
| 31 | Building Trust and Confidence | Stop and search is not used appropriately across the West Midlands | 3 | 4 | 12 | AF | Stop and Search Action Plan - Joint with Force | AF | Ongoing | A | 3 | 4 | 12 | 2 | 4 | 8 |
| | | | | | | | Body Worn Video for Oversight Plan | AF | Ongoing | A | | | | | | |
| | | | | | | | Performance reports to board every 6 months on stop and search | AF | Ongoing | A | | | | | | |
| | | | | | | | Rollout of workshops across schools | AF | Ongoing | A | | | | | | |
| 32 | Building Trust and Confidence | Governance procedures and processes are not effective | 3 | 4 | 12 | JJ/MK/L J/TM | HMRC tracker project implemented to enable better monitoring of HMRC recommendations | LJ | March 2017 ongoing | G | 2 | 4 | 8 | 1 | 4 | 4 |
| | | | | | | | Joint Audit Committee (JAC) Work plan | LJ | Ongoing | G | | | | | | |
| | | | | | | | Development of risk based internal audit plan | LJ | Mar-17 | G | | | | | | |
| | | | | | | | Specified Information Order, Governance Statement and Governance Framework | JJ | Ongoing | G | | | | | | |
| | | | | | | | Harm Measure to be devised with OPPC and WMP. Reports to group as part of CEX report, quarterly performance workshops to group and monthly board reports | AF | Ongoing | A | | | | | | |
| | | | | | | | Business as usual, operation of board, working with WM Crime Panel | JJ | Ongoing | G | | | | | | |
| | | | | | | | Ensure Internal Audit complies with international internal audit standards | LJ | Apr-18 | A | | | | | | |
| | | | | | | | Operation of Strategic Police and Crime Board | JJ | Ongoing | G | | | | | | |
| | | | | | | | Data Driven Insights Ethics Governance | TM | Ongoing | A | | | | | | |
| Local Criminal Justice Board engagement | TM | Ongoing | A | | | | | | | | | | | | | |
| 33 | Strengthening Communities & Growing the Economy | Crime on public transport increases and people do not feel safe | 3 | 4 | 12 | AG/AF | Reports to board on safer travel including alcohol related crime | AG | Ongoing | A | 2 | 4 | 8 | 2 | 4 | 8 |
| | | | | | | | BAU - Part of airport security executive group | AF | Ongoing | A | | | | | | |
| | | | | | | | BAU - engagement with SEG and WMCA | JJ | Ongoing | A | | | | | | |
| | | | | | | | Safer Travel Plan | AG | Ongoing | G | | | | | | |

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| 34 | Strengthening Communities & Growing the Economy | The Force does not collaborate effectively with other regions leading to crime increasing | 3 | 4 | 12 | JJ/AF/TM | BAU through the regional meeting and CT strategic board | AF | Ongoing | A | 3 | 3 | 9 | 3 | 3 | 9 | | |
| | | | | | | | BAU through the regional meeting and engagement with the APCC | AF | Ongoing | A | | | | | | | | |
| | | | | | | | BAU meetings between Force and Fire Service | JJ | Ongoing | A | | | | | | | | |
| | | | | | | | Continue to engage with Fire Service | JJ / TM | Ongoing | A | | | | | | | | |
| | | | | | | | WMCA engagement | JJ / TM | Ongoing | G | | | | | | | | |
| | | | | | | | Harm Index project / Performance Reports to Board. Business as usual reports | AF | Apr-18 | A | | | | | | | | |
| | | | | | | | WMP2020 DDI project / Intervention and Prevention Board | JJ / TM | Mar-18 | A | | | | | | | | |
| | | | | | | | BAU supporting the PVI, OPCC represented at the public protection board | JJ | Ongoing | A | | | | | | | | |
| | | | | | | | Engagement with the Violence Prevention Alliance and anticipated output of the fire service working group | AF | Ongoing | A | | | | | | | | |
| | | | | | | | Attendance at APCC, networking | RC | Ongoing | G | | | | | | | | |
| 35 | N/A | Unauthorised encampments increase and become more problematic | 3 | 4 | 12 | AF | Work with Parliament to strengthen law, for example allow police to use section 62 powers to direct groups across borough boundaries, make it a criminal offence to reoccupy private land, and allow for regional injunctions. Encourage and support the establishment of local authority transit sites (to unlock police s62 powers) | AF | Jul-18 | A | 3 | 4 | 12 | 2 | 4 | 8 | | |
| 36 | Strengthening Communities & Growing the Economy | Local policing is not supported | 2 | 5 | 10 | AF / AG | Review of Active Citizens Fund | AG | Sept 2017 report to group, then ongoing | A | 2 | 5 | 10 | 1 | 4 | 4 | | |
| | | | | | | | Embed the Next Generation Local Policing Project | AF | TBD | A | | | | | | | | |
| | | | | | | | Operate and develop further the Active Citizens Project and Fund | AG | Ongoing | A | | | | | | | | |
| | | | | | | | Introduction of new WMP website | RC | June 2017 then ongoing | A | | | | | | | | |
| | | | | | | | Performance and HR reports to board | PR / AG | Ongoing | A | | | | | | | | |
| 37 | Tackling National and International Threats | The Force's Strategic Policing Requirement is not a comprehensive response to national threats | 2 | 5 | 10 | AF | Annual report to board | RC | 01/02/2017 and ongoing | G | 2 | 5 | 10 | 1 | 4 | 4 | | |
| | | | | | | | WMP2020 engagement | AF | Ongoing | A | | | | | | | | |
| | | | | | | | BAU - work with the APCC in relation to infrastructure | JJ | Ongoing | A | | | | | | | | |
| | | | | | | | Watching brief in relation to Brexit until further details are known. Then reports to board on performance, specific project reports | JJ | Apr-18 | A | | | | | | | | |
| 38 | Tackling national and international threats | The Force's contribution to national threats is not comprehensive, effective or properly resourced. | 2 | 5 | 10 | JJ | Annual report to board | RC | 01/02/2017 then each year | G | 2 | 5 | 10 | 1 | 4 | 4 | | |
| | | | | | | | WMP2020 engagement | AF | Ongoing | A | | | | | | | | |
| | | | | | | | BAU - work with the APCC in relation to infrastructure | JJ | Ongoing | A | | | | | | | | |
| | | | | | | | Watching brief in relation to Brexit until further details are known. Then reports to board on performance, specific project reports | JJ | Apr-18 | A | | | | | | | | |
| 39 | Tackling National and International Threats | The uplift in armed officers announced after the 2015 Paris attacks is not effectively scrutinised to ensure specialisms are protected and traditional un-armed style of policing is generally maintained | 2 | 5 | 10 | JJ | Annual report to board | RC | 01/02/2017 then each year | A | 2 | 5 | 10 | 1 | 4 | 4 | | |
| | | | | | | | WMP2020 engagement | AF | Ongoing | A | | | | | | | | |
| | | | | | | | BAU - work with the APCC in relation to infrastructure | JJ | Ongoing | A | | | | | | | | |
| | | | | | | | Watching brief in relation to Brexit until further details are known. Then reports to board on performance, specific project reports | MK | Apr-18 | A | | | | | | | | |

WEST MIDLANDS POLICE & CRIME COMMISSIONER - RISK REGISTER

| Details of Risk | | | Gross Risk | | | Actions / Mitigations | | | Score Now (7 November 2017) | | | Residual Risk Following Implementation of Actions / Mitigations | | | | |
|-----------------|---|---|------------|--------|---------|-----------------------|---|--------------|------------------------------|---------------|------------|---|---------|------------|--------|---------|
| Risk No. | PCP Chapter | Risk | Likelihood | Impact | Score * | Owner | Description | Action Owner | Target Date | Action Status | Likelihood | Impact | Score * | Likelihood | Impact | Score * |
| 40 | Tackling National and International Threats | The Counter Terrorism Unit does not work closely with local authorities and the community to address the threat of violent extremism. | 2 | 5 | 10 | AF | BAU - including attendance at contest gold | AF | Ongoing | A | 2 | 4 | 8 | 2 | 4 | 8 |
| | | | | | | | CT strategy board and regional board and chairing CT | AF | Ongoing | A | | | | | | |
| | | | | | | | Chairing Counter Terrorism work stream | AF | Ongoing | A | | | | | | |
| 41 | Tackling National and International Threats | The Force does not work with partners to support Regional Boards in preparing for possible terrorist attacks | 2 | 5 | 10 | AF | BAU - including attendance at contest gold | AF | Ongoing | A | 2 | 4 | 8 | 2 | 4 | 8 |
| | | | | | | | CT strategy board and regional board and chairing CT | AF | Ongoing | A | | | | | | |
| | | | | | | | Chairing Counter Terrorism work stream | AF | Ongoing | A | | | | | | |
| 42 | Building Trust and Confidence | Crimes are not recorded accurately and the under reporting of crimes continues | 3 | 3 | 9 | AF | Performance Report / Member engagement with Force Lead / Victims Commission | AF | Ongoing | G | 2 | 3 | 6 | 2 | 3 | 6 |
| | | | | | | | Membership of group monitoring MASH | AF | Ongoing | A | | | | | | |
| | | | | | | | MASH to be included as part of performance report to board | AF | Ongoing | A | | | | | | |
| 43 | Building Trust and Confidence | The Force does not adopt procedures and processes to deliver evidenced based policing | 3 | 3 | 9 | AF | Examine the operational, technical and legal implications of body worn cameras to assess whether they should be used more widely | AF | Ongoing | A | 2 | 3 | 6 | 2 | 3 | 6 |
| | | | | | | | Complete an assessment as to whether body worn video has had an impact on early guilty pleas in the CJS | AF | Ongoing | A | | | | | | |
| 44 | Protecting from Harm | The appropriate standards for animal welfare, supporting enforcement activity where necessary are not in place across the West Midlands | 4 | 2 | 8 | RC | Animal cruelty plan which includes issues such as irresponsible ownership of dangerous dogs, working with partners to explore the evidence of animal cruelty being an indicator of harm and how this can inform the work on intervention and prevention | RC | March-2017 and ongoing | A | 4 | 2 | 8 | 3 | 2 | 6 |
| 45 | Strengthening Communities & Growing the Economy | It is not easy for people to find out who the PCSO and police officer are in their local area | 2 | 2 | 4 | AF / AG | Review of Active Citizens Fund | AG | Proposals to Group Sept 2017 | A | 2 | 2 | 4 | 1 | 2 | 2 |
| | | | | | | | Embed the Next Generation Local Policing Project | AF | TBD | A | | | | | | |
| | | | | | | | Operate and develop further the Active Citizens Project and Fund | AG | Ongoing | A | | | | | | |
| | | | | | | | Introduction of new website | RC | July 2017 then ongoing | A | | | | | | |
| | | | | | | | Performance and HR reports to board | AF / AG | Ongoing | A | | | | | | |

Risk Scoring Matrix

| | | | | | |
|---------------------|-----------|----------|----------|--------|-------------|
| VERY HIGH (V) | 5 | 10 | 15 | 20 | 25 |
| HIGH (H) | 4 | 8 | 12 | 16 | 20 |
| MEDIUM (M) | 3 | 6 | 9 | 12 | 15 |
| LOW (L) | 2 | 4 | 6 | 8 | 10 |
| NEGLECTIBLE | 1 | 2 | 3 | 4 | 5 |
| IMPACT / LIKELIHOOD | VERY RARE | UNLIKELY | POSSIBLE | LIKELY | VERY LIKELY |

Key to Risk and Action Owners

- JJ = Jonathan Jardine
- MK = Mark Kenyon
- LJ = Lynn Joyce
- AF = Alethea Fuller
- AG = Andrea Gabbitas
- PR = Polly Reed
- RC = Richard Castello
- TM = Tom McNeil