



## STRATEGIC POLICING AND CRIME BOARD

2<sup>nd</sup> July 2013

### Performance against the 2013/14 Milestones and Deliverables in the Police and Crime Plan

#### PURPOSE OF REPORT

1. This report outlines performance against the milestones and deliverables set out in the 2013/14 Police and Crime Plan.

#### BACKGROUND

2. The Police and Crime Plan 2013/14 sets out a variety of milestones and deliverables under the following objectives:
  - Improving public confidence in policing
  - Creating stronger partnerships
  - Developing greater local identity across the West Midlands
  - Delivering better value for money
  - Demonstrating the Force's commitment to social responsibility
  - Reduce crime and offending
  - Better protecting people from harm
  - Improving the service the public receive from the police
  - Supporting stronger communities and Ensure an effective contribution to national policing

3. Progress against the milestones and deliverables will be reviewed periodically throughout the year and presented to the Strategic Policing and Crime Board.
4. Within the '*Performance against the 2013/14 Milestones and Deliverables in the Police and Crime Plan*' paper (No 5) presented to the Board on 14<sup>th</sup> May 2013, the frequency of all milestone updates was agreed. Such reporting will be staggered throughout the year.
5. This report provides an overarching view of the position of those milestones within the Police and Crime Plan relevant to, and agreed for, July 2013.

## **MILESTONES AND DELIVERABLES**

### **Improving public confidence in policing**

#### **A Increase confidence in policing**

##### **Lead ACC Forsyth**

6. Although this area of reporting is required in July, a full paper and presentation was provided to the Board in June. Please see agenda item 7 from 11<sup>th</sup> June 2013.

#### **Identify aspects of policing that have an adverse impact on confidence, and establish ways to overcome such barriers**

##### **Lead ACC Forsyth**

7. Although this area of reporting is required in July, a full paper and presentation was provided to the Board in June. Please see agenda item 7 From 11<sup>th</sup> June 2013

#### **Analyse hate crime to better understand religious and racially aggravated offences, for example islamophobia**

##### **Lead ACC Forsyth**

8. This area of business is covered within the main portfolio paper provided by ACC Forsyth on the agenda for this month's board.

#### **B Creating stronger partnerships**

#### **Increase engagement with each health and wellbeing board across the seven local authority areas**

##### **Lead DCC Thompson**

9. This area of business is covered within the main portfolio paper provided by Deputy Chief Constable Thompson on the agenda for this month's Board.

## **Reduce reoffending of criminals through partnership working**

### **Lead ACC Forsyth**

10. This area of business is covered within the main portfolio paper provided by ACC Forsyth on the agenda for this month's Board.

### **C Delivering better value for money**

## **Develop people who are capable and effective in delivering their roles**

### **Lead ACC Beale**

11. Whilst for mainstream activity of key departments, such as Human Resources (HR) and Learning and Development (L&D), there will be routine reporting of their contribution to developing people who are capable and effective in delivering their role. The Force recognises that there are key cross cutting themes that traditional governance structures would find difficult to progress effectively.

12. Consequently, under the leadership of ACC Beale, a People & Skills Strategy has been approved by OCPB that captures these cross cutting strands of work involving HR, L&D, Leadership and Professional Standards Department, supported by its own bespoke governance. This new strategy was approved in June 2013 and the first Board meeting will be held in July, where a tactical delivery plan, with agreed timeframes, will be established

### **D Demonstrating the Force's commitment to social responsibility**

## **Increase the involvement and work with voluntary, third sector and community partnerships in priority areas helping to keep crime down**

### **Leads: Alethea Fuller and ACC Forsyth**

13. This area of business is covered within the main portfolio paper provided by ACC Forsyth on the agenda for this month's Board.

### **E Reduce crime and offending**

**Reduce overall crime by 5 per cent.**

**Reduce violent crime where injury is caused by 8 per cent.**

**Reduce burglary by 8 per cent**

**Reduce crime in high crime priority areas by 7 per cent**

### **Leads ACC Forsyth and ACC Rowe**

14. The plan sets out three reduction milestones in this section, along with an aim to reduce total crime in Priority Areas by 7%.

15. As at 17th June 2013, the performance position is as shown in the following table.

Force Objectives	2012/13	2013/14	Difference	M'stone	Performance	Variance
<b>Reduce Total Recorded Crime</b> <sup>DW</sup> <small>— chart —</small>	36329	36980	651	-5 %	1.8 %	2468
<b>Reduce Burglary Dwelling</b> <sup>DW</sup> <small>— chart —</small>	2686	2596	-90	-8 %	-3.3 %	125
<b>Reduce Violence With Injury</b> <sup>DW</sup> <small>— chart —</small>	3914	4081	167	-8 %	4.3 %	481
<b>Reduce Business Crime</b> <sup>DW</sup> <small>— chart —</small>	7260	7515	255	-6 %	3.6 %	691

16. The volume of **Total Recorded Crime (TRC)** is currently stable within expected limits although the Force is seeing a slight 1.8% increase year to date and up 6.6% so far in June. The change in the Theft Shops & Stalls process continues to impact on overall volume crime. Other volume offences such as Theft From Motor Vehicle and section20/47 assaults have been above average over the last few weeks. There is no significant increase but the combined effect is the 6.6% increase in June TRC.

17. In the Priority Areas overall Total Recorded Crime is up by 2.5% YTD.

18. Comparative information regarding Most Similar Group (MSG) forces is due to be updated on 21<sup>st</sup> June so at the time of writing the most up-to-date figures are those reported to the Board at its meeting on 11 June. An update will be given at the meeting.

19. The table below shows detection rates for key offence types, as at 17<sup>th</sup> June 2013. Vehicle Crime has the lowest detection rate of 5.9% detecting 275 offences out of 4,639 crimes. Most Serious Violence has the highest detection rate of 42.8% followed by Hate Crime with 34.7%.

Being Productive And Efficient	Recorded	Detected	M'stone	Performance
<b>Solve &amp; Resolve Most Serious Violence</b> <sup>DW</sup> <small>— chart — breakdown</small>	574	246	-	42.8 %
<b>Solve &amp; Resolve Burglary Dwelling</b> <sup>DW</sup> <small>— chart — breakdown</small>	2,596	301	-	11.5 %
<b>Solve &amp; Resolve Robbery</b> <sup>DW</sup> <small>— chart — breakdown</small>	1,136	283	-	24.9 %
<b>Solve &amp; Resolve Vehicle Crime</b> <sup>DW</sup> <small>— chart — breakdown</small>	4,639	275	-	5.9 %
<b>Solve &amp; Resolve Serious Sexual Offences</b> <sup>DW</sup> <small>— chart — breakdown</small>	471	132	-	28 %
<b>Solve &amp; Resolve Hate Crime</b> <sup>DW</sup> <small>— chart — breakdown</small>	647	225	-	34.7 %

20. **Burglary Dwelling (BDH)** is displaying the expected seasonal pattern of lower levels over the spring and summer months. With a milestone of reducing by 8% set this year, the next few months will prove a challenge to achieving a percentage reduction as July, August and September 2012 were the lowest months for at least 5 years. As at 17<sup>th</sup> June 2013, the Force is seeing a 3.3% reduction YTD and a reduction of -17.6% (110 offences) so far in June.

21. Solihull and Birmingham North's **BDH** levels were highlighted in the last paper. Birmingham North LPU appear to have regained control over the last couple of weeks, with the average number of weekly burglaries falling back to expected levels of 20 from 30 seen in May. Solihull have also had 4 weeks of below average offending, which is an early indication of improvement.

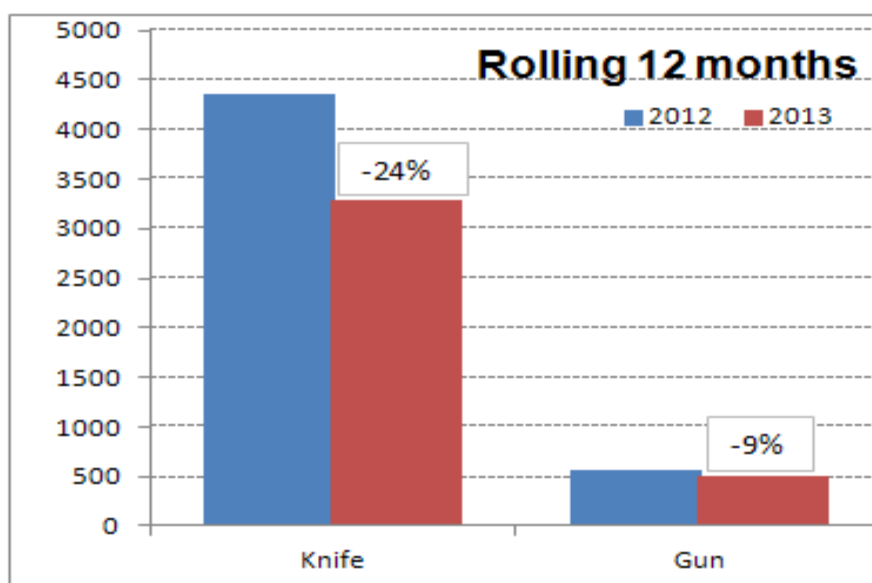
22. As at 17<sup>th</sup> June 2013, the Force is seeing a 4.3% YTD increase in **Violence with Injury (VWI)**, but this is stable and part of the usual seasonal pattern. 50% of the Force VWI is recorded on 4 LPUs; Birmingham West, Birmingham East, Coventry and Birmingham South. Birmingham East continue to see significant increases with weekly crime remaining above average.

## F Better protecting people from harm

### Reduce the harm caused by gangs and organised crime groups by continuing to target them

#### Lead ACC Rowe

23. As the new Crime Portfolio lead, ACC Rowe is reviewing the current governance structure, strategy and delivery plans relating to Urban Street Gangs and Organised Crime Groups.
24. In the rolling 12 months (to May 2013), both gun and knife crime remain reduced, compared to the same period in the previous year.



25. A Regional Organised Crime Unit Programme Board has been created under the chairmanship of ACC Rowe to ensure that the West Midlands region is fully prepared for the partnership it will have with the newly created National Crime Agency upon its “go-live” date in October 2013.
26. Recent important results:
- A recent challenge in the Court of Appeal of the Gang Injunction legislation and local interpretation found in favour of Birmingham Local Authority, West Midlands Police and the Home Office. As a result the Home Office are sending researchers to West Midlands Police next month to meet with staff and partners as part of their ongoing review on Gang Injunctions.
  - Over the last four months the Economic Crime Unit, working alongside the Serious and Organised Crime Agency have seized just under £1 million in cash from a number of organised crime groups (OCGs) linked to the importation of drugs.

### Reduce the harm caused by terrorism by continuing to reduce threats through the local and national strategy

#### Lead ACC Beale

27. Across all the strands of CONTEST (protect, prepare, prevent & pursue) WMCTU's performance with tackling the terrorism threat is subject to detailed assessment at a

force level through Quarterly Performance Reviews and nationally through the ACPO TAM Performance Panel. In each case there is considerable reassurance that WMCTU is providing effective service across the CONTEST work strands, and in some areas exceptional service. For example, Judge Henriques at the Operation Examine trial was hugely complimentary about the way covert evidence had been handled and presented to the jury.

28. The threat to the UK mainland from international terrorism continues to be assessed as 'Substantial', which means an attack remains a strong possibility, and the WMCTU continues to handle a sizeable proportion of this national threat.

## **G Improving the service the public receive from the police**

### **Increase satisfaction with services provided relating to crimes** **Increase satisfaction with services provided relating to ASB**

#### **Lead ACC Forsyth**

29. New satisfaction data will be available in early July 2013 and will be reported on in September's paper to the Board.

### **Implement a customer services strategy drawing from the Victims Summit and the Customer Journey to deliver further improvements**

#### **Lead ACC Forsyth**

30. This area of business is covered within the main portfolio paper provided by ACC Forsyth to this month's board.

## **H Supporting stronger communities**

### **Reduce business crime by 6 per cent**

#### **Lead ACC Rowe**

31. Since 2012/2013 the Force has sought to develop a more bespoke approach to tackling business crime focussing on the principles of segmentation according to impact and volume. To this end, four types of business crime have been identified:

- Cash in transit and commercial robbery
- Metal theft
- Bilking (making off without payment for fuel)
- Retail Crime

32. All will seek to contribute to:

- Developing sustainable crime reduction solutions in partnership
- Reducing demand by problem solving in partnership
- Communicating with and keeping partners and businesses updated about what is happening and engage with them to understand their concerns
- Ensure targeted offender management including the effective and proportionate use of the range of criminal justice disposals and civil interventions

The current priority for West Midlands Police based on volume is retail crime.

chart breakdown  
**Reduce Business Crime** DW

7,260

7,515

255

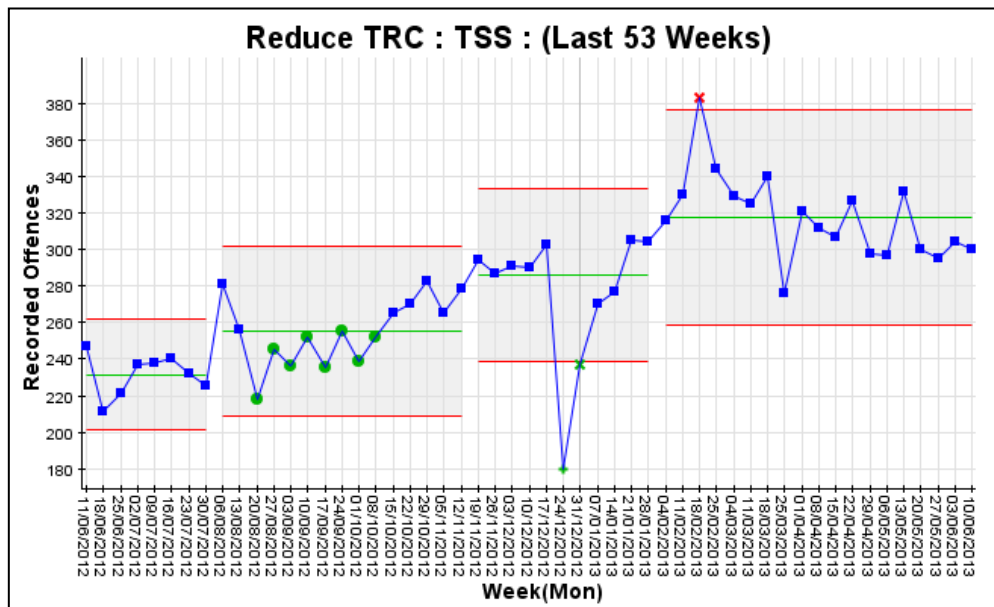
-6 %

3.6 %

691

33. Two months into the performance year, **Business Crime** is seeing an increase of 3.6%. There has been a broad rise in offence volume for the last four months contributable to the increase in Theft Shops or Stalls (TSS). In May TSS was 45% of Business Crime.

34. **Theft Shops or Stalls** appears now to be at a new process average, against which recorded offending is stable. Shown in the weekly chart below.



**Strengthen the ability to work with partners on the Troubled Families programme**

**Lead ACC Forsyth**

35. This area of business is covered within the main portfolio paper provided by ACC Forsyth on the agenda for this month's Board.

**Review police community support officers' powers and deployment**

**Lead ACC Forsyth**

36. This area of business is covered within the main portfolio paper provided by ACC Forsyth on the agenda for this month's Board.

**I Ensure an effective contribution to national policing**

**Ensure West Midlands Police has appropriate capacity and capability to support the five components of the Strategic Policing Requirement: terrorism, other civil emergencies, organised crime, public order, and large scale cyber incidents**

**Lead ACC Beale**

37. The Force last formally assessed its capabilities with the Home Office's Strategic Policing Requirement (SPR) in the autumn of 2012, alongside the Strategic Assessment. Nationally there have been some updates to the guidance against which we can make local assessments since 2012. Currently, under the direction of ACC Beale, work is progressing to review these changes, and our assessments, over the summer. This will allow informed reporting on the SPR to be available to the force and the PCC in the autumn.

**FINANCIAL IMPLICATIONS**

38. The delivery of the Plan will be met through use of the Commissioner's budget. This is detailed in the report presented to the Police and Crime Panel on 6 February 2013 which covered the revenue and capital budgets and proposals for the precept for 2013-14.

**LEGAL IMPLICATIONS**

39. The legal requirements for a police and crime plan are set out in the Police Reform and Social Responsibility Act 2011.

**RECOMMENDATIONS**

40. The Board is asked to note the contents of the report.

Authors: Chris Sims, Chief Constable, West Midlands Police and Jacky Courtney, Chief Executive, West Midlands Office for Policing and Crime