



**Title:** *Commonwealth Games 2022*

**Presented by:** *ACC Chris Johnson - Operations*

## PURPOSE OF PAPER

1. The purpose of this report is to provide sufficient information to assure the Police & Crime Commissioner (PCC) and the Strategic Policing & Crime Board that West Midlands Police (WMP) is taking all reasonable and necessary preparatory steps to ensure it is well placed to police the Commonwealth Games in Birmingham in 2022 (CWG), and ensure the safety of the public.

This report is for information only.

## BACKGROUND

2. The City of Birmingham will host the 2022 Commonwealth Games. The City won the bid in December 2017 following the withdrawal of Durban, South Africa as the proposed host city. The effect of this late bidding process, has resulted in a shorter planning timeline than is normally associated with these events (three and a half years as opposed to five).
3. The Commonwealth Games is the 3<sup>rd</sup> largest global sporting event, with 70 nations and territories competing in 18 sports (7 para sports). This amounts to 6,600 athletes and officials taking part over the 11 competition days. Queensland Police Service (QPS) had a graduated Police Planning Team in place 5-years out from the Games, culminating in a 140 strong team in the final 12-months, with a separate Queen's Baton Relay Planning Team. Headline figures from Queensland include:
  - 3,700 officers deployed
  - 1,800 on their peak day
  - 4,200 Contract security
  - 1.5 million spectators
  - 15,000 Volunteers

## CORE COMMONWEALTH GAMES PARTNERS

4. The four signatories to the Commonwealth Games 2022 host city contract are:
  - **The Commonwealth Games Federation (CGF)** - The awarding body of the Games
  - **Commonwealth Games England** - The Commonwealth Games country association
  - **The UK Government through Department of Digital, Culture Media and Sport (DCMS)** - The Government of the host country (providing 75% of the main funding)
  - **Birmingham City Council (BCC)** - The City Council of the host city.
5. These historically form the core components of the Organising Committee (OC) for the Games. In addition, the West Midlands Combined Authority has been extremely supportive of the process and shares a place on the OC with the City Council.
6. The OC will be a non-departmental public body. There is a much wider and complex governance structure planned including committees on different issues e.g. security, transportation etc. The OC has just started being formed, with key staff being recruited. In the interim, a series of structures are in operation to ensure that initial planning and development work can take place. The DCMS Commonwealth Games Delivery Unit (CGDU) is taking the lead on the formalities and legalities of creating the OC for Birmingham 2022. The Prime Minister has now appointed John Crabtree OBE as the Chairman of the OC. Mr Crabtree, Lord Lieutenant for the County of the West Midlands, has been appointed for four years and six months beginning from 02/07/18.

## EXISTING RELATIONSHIPS & EXPERIENCE

7. WMP has established working relationships with BCC, through recent delivery of large-scale sporting events such as the Conservative Party Conference, Rugby World Cup, International Cricket, World Indoor Athletics and 150 football fixtures per season. As a result of being involved in these events, the force has strong and enduring relationships with key partners.
8. Relationships with the other three partners are being developed through involvement in project boards and a visit to observe the Games in Australia.

## KEY RISKS & IMPACTS ON POLICING

9. There is ongoing dialogue with the Commonwealth Games Federation, DCMS, and OC to determine responsibilities and a Governance structure that will assist in identifying risk and owners of that risk. Clarity will develop when details of venues, roles and responsibilities are confirmed. All recent models of policing this type of event are being explored to ensure impact on policing is proportionate. WMP is planning in line with the current national threat level of Severe<sup>1</sup>.

## FINANCIAL PLANNING & RECRUITMENT

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<sup>1</sup> An attack is highly likely

10. WMP IS currently engaged in a budget review process with Government departments, OC and BCC. The bid submission indicates that costs for planning the Games are included. WMP is currently recruiting an initial planning team who will be responsible for assessing future requirements. Work is ongoing to scope resources required to plan and deliver the Games and specialist resources will form part of this scoping. The impact on policing the West Midlands is still being assessed, however business as usual forms a major strand of planning.
11. Modelling is taking place through the Workforce Planning group to identify how and when additional WMP resources would be required. This will take account of future demand for resources from the Games.
12. A process is currently underway to recruit eight staff as part of a Planning Team within WMP. The application process went live on Monday 03/09/2018. The roles include a Programme Director to act as a single point of contact with the programme executive team, Lead Planner/Deputy Director, Lead Security Co-ordinator, Event Planner and Planning Officer.

## **VENUES & LOCATIONS**

13. WMP has close relationships with CGF and BCC and is fully sighted on all venues and locations to date. WMP has staff embedded in meeting structure for all of these venues. A list of venues were announced on 19/10/18 and include athletics at the Alexander Stadium, gymtastics at Arena Birmingham, the triathalon at Sutton Park and multiple sports being hosted at the NEC Arena including badminton and table tennis. Swimming and diving will feature at the yet to be built Sandwell Aquatics Centre, mountain biking in Cannock Chase, netball at the Ricoh Arena and lawn bowls in Leamington Spa. London will also host the track cycling. There is still scope for additional sports/venues to be added and the force will continue to be involved in this process.
14. WMP will retain the lead role in planning for all events regardless of the location. However, we will utilise resources locally to the venue for operational policing along with mutual aid for some specialist roles. There are established processes through the National Policing Co-ordination Centre (NPoCC) for engaging and requesting resources. The scale of this requirement has not yet been identified, but links with NPoCC have already been made.
15. The OC has identified a bespoke transport workstream for the Games who have established a group which includes WMP, the Combined Authority and BCC. This is in the early stages and includes BTP who have identified a strategic lead.

## **LEARNING FROM THE GOLD COAST (AUSTRALIA)**

16. A small number of key WMP staff attended Queensland to gather information on planning and delivery. Feedback from both Scotland (Glasgow 2014) and Queensland suggests it is difficult to replicate the environment of the games itself. A significant number of BCC and Government staff were also in attendance and this proved invaluable in building relationships and understanding the scale and complexity of delivering the World's third largest sporting event.

17. WMP officers met daily with key individuals from Queensland Police Service (QPS) and the OC in all areas of Games planning to get an in depth understanding of planned delivery and relationship challenges. This was then followed up by visits to venues, communications centres, logistical hubs and live sites.
18. QPS has provided the force with unfettered access to individuals, their planning processes and documents and this would not have been possible without the relationships established in Queensland.
19. The ability to scrutinise the planning and delivery and explore how this would translate for the Birmingham CG was invaluable. Meetings have taken place with key planners from London 2012 and Glasgow 2014 to further develop WMPs approach to Games delivery.
20. The governance model is being developed and the OC is being established. WMP has staff embedded in every project board and working group associated with the Games. Ongoing relationships with the PCC will be part of the governance model.

#### **LEGACY**

21. The legacy of the Commonwealth Games is critical to the city and wider region. There is a Legacy Group that falls within the Cross Partner Governance. Tom McNeil from the OPCC has been invited into the Programme Board to work on the legacy of the Games.

#### **NEXT STEPS**

22. The Board is asked to note this report and the Programme Team will be available to answer any questions.

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# PROGRAMME GOVERNANCE



