AGENDA ITEM





Strategic Policing and Crime Board Tuesday 20th November 2018

Police and Crime Plan Priority: Strengthening communities and growing the local economy II

Title: West Midlands Community Safety Partnership and local Community Safety Partnerships

Presented by: Carl Binns

Purpose of paper

 The purpose of this report is to provide members of the Strategic Police and Crime Board (SPCB) with an update on the work undertaken by the West Midlands Community Safety Partnership to date and the ongoing engagement with local Community Safety Partnerships (CSPs).

Background

- 2. The Crime and Disorder Act 1998 requires that responsible authorities (known collectively as a Community Safety Partnerships (CSPs)) in a local government area work together to formulate and implement strategies to tackle local crime and disorder in the area.
- The Police Reform and Social Responsibility Act 2011 requires CSPs to have regard to the objectives set out in the PCC's Police and Crime Plan and for the PCC and CSPs to co-operate with each other in exercising their respective functions.
- The OPCC has regular engagement with local CSPs through representation at Local Policing and Crime Boards and through the bi-monthly Heads of Community Safety (HOCS) meetings. HOCS provides a forum to bring issues

- from local Boards up to a force-wide level in order to discuss commonalities and share best practice.
- 5. In addition to engaging with CSPs, the Police and Crime Commissioner (PCC) committed in the Police and Crime Plan to 'explore for 2018/19 a West Midlands-wide Policing and Crime Board with representatives from each local authority area that will aim to deliver responses to issues more efficiently and effectively at a regional level'.
- 6. Following consultation a shadow West Midlands Community Safety Partnership (WMCSP) was put in place in January 2018, with an operating WMCSP in effect from April 2018.
- 7. SPCB members were provided with an update on the work taking place to establish a WMCSP at the 5th December 2017 SPCB meeting.

WMCSP - Terms of Reference

- 8. Since the last update, the WMCSP has agreed on the terms of reference, which includes the following key priority areas:
 - I. Preventing crime and disorder
 - II. Serious and organised crime
 - III. Supporting victims
 - IV. Offending and reoffending
 - V. Substance Misuse
- These priorities were clarified and agreed following an extensive period of consultation and an assessment of force-wide demand at a WMCSP meeting on the 6th September 2018.
- 10. The WMCSP has increased the frequency of its meetings to a bi-monthly basis. This will increase capacity to deal with each priority area in detail. It will also facilitate effective communication and information sharing between the WMCSP meetings and Heads of Community Safety (HOCS) meetings which are also held on a bi-monthly basis.

WMCSP - Membership

- 11. The WMCSP has secured senior membership and participation from representatives of all the responsible authorities across the West Midlands.
- 12. This ensures strategic oversight of those services commissioned, and provides a multi-agency forum to facilitate discussions around best practice and areas for improvement. It also allows members to assess and respond to demand in a joined up manner across the force area.
- 13. Members will be given responsibility for specific priorities in order to utilise their individual expertise and experiences.

Assistant Police and Crime Commissioner (Chair)	Dr Cllr Lynnette Kelly	
West Midlands Police	Assistant Chief Constable Sarah Boycott	
National Probation Service, Midlands	Sarah Chand, Director of Probation	
Staffordshire and West Midlands Community Rehabilitation Company	Adrian McNulty, Operations Director	
Public Health England	Sue Ibbotson, Chief Executive	
Clinical Commissioning Group	Simon Brake, Chief Officer, Walsall CCG	
WMCA and Youth Offending	Claire Dhami, Implementation Director for Offending, Criminal Justice and the Devolution of Youth Justice Public Service Reform Team, WMCA	
West Midlands Fire and Rescue	Jason Campbell, Area Commander Strategic Enabler, Prevention	
Business Representative	Waheed Saleem, SPCB lead for business and the West Midlands Business Crime Partnership	
Voluntary Sector representative	TBC	
Local CSP representatives		
Birmingham	Sajeela Naseer, Head of Trading Standards, Community Safety and Markets	

Coventry	Craig Hickin, Head of Environmental Services, Street Scene & Regulatory Services
Dudley	Mark Roberts, Chief Officer for Housing
Sandwell	Alan Caddick, Director Homes and Communities
Solihull	Gill Crabbe, Community Safety and Partnerships Manager Neighbourhood and Regulatory Services
Walsall	Adrian Roche, Head of Social Inclusion Public Health
Wolverhampton	Karen Samuels, Head of Community Safety Public Health and Well Being

Community Safety Funding

- 14. The Community Safety Fund (CSF) was money provided to PCCs from the Home Office to commission services that help to tackle drugs and crime, reduce re-offending, and improve community safety in their respective force area. The current and former PCCs in the West Midlands chose to distribute CSF to each of the Local Policing and Crime Boards and this arrangement continued after the CSF was subsumed into the main Police Grant.
- 15. The total level of funding made available by the PCC for Community Safety has remained the same between 2017/18 and 2018/19 and is being held at this level for 2019/20. However the commissioning arrangements have changed with the introduction of the WMCSP. The total level of funding is £3,863,308.
- 16. 2018/19 is a transition year in which the PCC has continued to distribute funds to local authorities to commission the projects that the seven CSPs have highlighted as critical areas of capability. These are set out in the table below and total £3,308,299. We will continue to fund these activities and look at how we develop a force-wide response to those priorities agreed upon by the WMCSP.
- 17. The unallocated budget for 2018/19 is £555,004. The 7x CSPs agreed that this will be carried over into 2019/20.

18. Meetings with the 7 Heads of Community Safety (HOCS) have taken place in October 2018 in order to further refine the areas of critical capability for 19/20. The PCC will make a final decision on the future of these projects in early December.

2018/19 Transition Projects

Birmingham	Dudley	Coventry	Sandwell	Solihull	Walsall	Wolverhampton
MARAC Co- ordination	MARAC Co- ordination	MARAC Co- ordination	ISVA for young people	Domestic Abuse Service	MARAC Co- ordination	Violence Against Women and Girls Provision
MARAC IDVA's	Sanctuary Scheme/Staying Put	Mentoring	MASH IDVA	Positive Futures	Support to the Walsall element of superblock joint contract	Violence Prevention - Critical Call out
MARAC Admin	Dudley Domestic Violence and Abuse Service	Early Intervention Service CGL	Support to vulnerable victims of DA	ASB Service	Drug and Alcohol Service	Youth Violence specialist commissioning
ISVA	Barnardos	Mental Health Street Triage Team	IRIS- educating GPs	Community Safety and Tactical Interventions		Prevent and Cohesion Co- ordinator
DA Helpline	ASB - Victim Support	Support Costs	Domestic Abuse Advocates			Engagement activities
FM/HBV/FGM	Substance Misuse Criminal Justice Interventions	DHR	A&E IDVA			
Barnardos	DHR		Nash Dom			

Birmingham	Dudley	Coventry	Sandwell	Solihull	Walsall	Wolverhampton
SIFA	Engagement		Emerging themes such as Slavery/Gangs/County Lines			
Probation – GPS Tagging			Online programme on CSE and pornography			
Local Programme Delivery Groups x 4			21st Century Child			
Taxi Marshalls			Kicks Plus- Albion Foundation			
ASB officers			Teamworx			
BRAVE			Artemis- Prevent			
DHRs			Target Hardening Project			
CCTV			Trapped Foundations: Preventative work in schools with Yr6/7			
			REWIND UK - Understanding Extremism			

Force-wide Commissioning

19. On the 22nd October members of the WMCSP came together for an Away Day in order to develop a methodology for force wide commissioning. This can be summed up as follows:

Long Term	Short Term
Develop a force wide strategic assessment in order to better understand and compare demand/ need across the West Midlands.	An interim strategic assessment to be progressed. This will utilise the 7 x LA strategic assessments.
Develop a force wide performance framework for each of the priority areas.	Establish a data working group which will consider how to utilise available data to inform and evaluate spend.
Develop a standard specification for services dealing with perpetrators/victims of domestic abuse.	Assessment of current allocation in order to understand areas of critical capability.

20. The areas of force-wide commissioning (FWC) currently identified and being considered by the WMCSP for 2019/20 are set out in the table below. These will be discussed at the next WMCSP meeting in December 2018.

Activity 2019/20 (provisional)	(£)	
Funding available		
19/20 Allocation	£3,863,303	
Carryover 2018/19	£551,004	
Total	4,414,307	
Force Wide Commissioning Allocation		
Youth Offending	652,000	
MARAC	354,000	
CSP Analysts	200,000	
Arrest Referral (Drug Interventions Programme)	600,000	
Sub-Total	1,806,000	
Local Commissioning Allocations		
7 local CSPs	1,261,376	
Provisional allocation total	3,067,376	
Remaining 2019/20 WMCSP budget	1,346,931	

I. Youth Offending

When PCCs were introduced in 2012, funding for Youth Offending was allocated to YOS's as part of the CSF. In 2018/19 the PCC separated out this allocation, passporting an increased sum directly to YOS's in line with stipulations from the Crime and Disorder Act 1998, which held that the YOS were responsible for commissioning youth crime prevention activities in a given local area. This allocation included a set of reporting requirements as part of the conditions of grant.

WMP also allocate £182,000 to YOS. The proposed funding model for 2019/20 will incorporate both the WMP and OPCC funding into one single youth justice allocation. This is subject to change following on-going consultation with the 7 x YOS.

II. CSP Analysts

The CSP Analysts is an area where all 7 CSPs allocated funding to the same priority, however delivered the service in different ways. This was reviewed in 2016/17 and a new Central Hub of CSP Analysts was introduced to enable the WMCSP to have a view of work across all 7 CSPs, identifying efficiencies and commonalities. This arrangement was in place in April 2017 and will continue in 2019/20.

III. MARAC

There are seven MARACs operating across the West Midlands Police Force Area. Each MARAC operates slightly differently depending on the local arrangements. The volume of cases within the local authority area will influence how often the meetings take place and the level of resources that have been dedicated to support the strategic and operational delivery of the MARAC process.

Funding for support to 7 of the 8 MARACs is secure until 31st March 2019. A regional MARAC structure and process will be in place from April 2019. This new model has taken into account the following key areas: Coordinators and administrators, policies and procedures, and ICT capability.

IV. DHR's

Since 2011, CSPs have been required to undertake domestic homicide reviews in circumstances where the death of a person occurs, or is thought to occur, as a result of violence, abuse or neglect from a family member or a member of the same household.

The purpose of a domestic homicide review is to establish what lessons are to be learned regarding the way in which local professionals and organisations work individually and together to safeguard victims and to prevent domestic homicide in the future. There are significant variances in regards the way DHRs are commissioned and managed across the West Midlands. A regional model for DHR coordination will provide a consistent level of

service, whilst building in resilience. Scoping will begin shortly with the 7 x Local authorities and WMP, with an aim to have a regional model in place by April 2020/21. Current local commissioning of DHRs will continue in the interim period.

21. Recommendations on remaining spend for 2019/20 will be discussed and agreed upon during meetings of the WMCSP. Future WMCSP meetings will consist of deep-dive sessions focusing in on individual Strategic Priorities. These will provide members with an opportunity to discuss commonalities and share best practice in order to inform force wide commissioning.

Financial Implications.

22. A regional model for CSF commissioning provides an opportunity to align activity across the PCC's funds in order to avoid duplication, address gaps in provision and provide value for money. This will also ensure that current activity is matched to the most appropriate funding stream.

Legal Implications

- 23. Schedule 9 of the Police Reform and Social Responsibility Act 2011 provides Commissioners with the powers to award crime and disorder grants to any organisations and projects they consider will help them achieve their crime prevention aims and wider priorities.
- **24.** Consideration will be given to the most appropriate commissioning strategy, in order to deliver best value for money in accordance with the PCC's grant-making powers and the Public Contracts Regulations 2015.

Recommendations

- 25. The board is asked to note the progress made on the development of the WMCSP.
- 26. The PCC's office recommends that we report on the progress of the WMCSP annually and develop a reporting methodology that reflects the additional capabilities and value for money realised by the WMCSP.

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