



Title: *Commonwealth Games 2022 Update*

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PURPOSE OF PAPER

1. The purpose of this report is to provide an update on progress with the West Midlands Police (WMP) Commonwealth Games (CWG) 2022 Programme, (***Operation UNITY***), to assure the Strategic Policing and Crime Board that WMP remains confident in making all reasonable and necessary plans to ensure it is well placed to deliver a 'safe and secure' CWG in 2022.
2. This update follows on from previous papers submitted to Board members in 2019 and 2020. These updates have included commentary around the programme's governance, identification and approach to managing threat and risk, financial arrangements, budgetary planning as well as outlining the resource demands on WMP and national policing. The specific areas for inclusion within this update includes the following subject areas:
 - The impact of CoVID on the CWG, CWG planning and the mitigations
 - Steps taken by WMP to ensure a strong legacy from the games
 - How WMP will involve volunteers and also ensure there is a volunteering legacy
 - Security procurement timelines – what and when within in commercial sensitivities
 - An overview of the approach to the provision of Private Contract Security (PCS) and mitigations
 - The impact on neighbourhood policing during the games and the mitigations

CoVID-19 IMPACT ON CWG

3. CWG partners continue to monitor the impacts of CoVID-19 on both planning and delivery of the Games in 2022, utilising internal and external expertise to support decision

making through existing governance. Policing partners are engaged and continue to work closely with the Organising Committee Security Functional Area in the development of impact assessments where required.

4. The WMP planning team are now back fully employed on Games delivery planning following abstractions earlier in 2020 to support Force CoVID activities. These abstractions saw minimal disruption to planning activities and although the team continue to work both remotely and in CoVID secure offices planning remains on track. The collocated office space shared with the OC remains closed with the WMP planning team seeking to secure additional office space as recruitment continues and the team expands into 2021 from around 50 staff up to an anticipated final figure of circa 90 just before CWG.
5. Security Partners have identified and are managing risks on the Integrated Security Risk Register relating to CoVID. They include but are not limited to; impacts on planning team resources; financial impacts on infrastructure procurement; National PCS Demand; Contractor Liquidity and Resilience Planning.

LEGACY

6. The Planning Team are working to maximise the opportunities for both internal and external legacy in line with the overarching Games legacy ambitions.
7. The OC have recruited a Director of Legacy, Nicola Turner, who has completed a full refresh of the governance membership in the Steering Group and Coordinating Group. WMP and the OPCC are represented across the legacy programme and overview of which is outlined below.

OVERVIEW OF PROGRAMMES



8. Funding to support the delivery of the programme continues to be identified with the Office of the PCC thus far committing £200k to support legacy programmes.

VOLUNTEERS

9. Security partners are working with the OC through the Games Volunteer recruitment programme and Birmingham City Council to maximise the use of volunteers to support security operations. This will include the use of volunteers from known and established community groups e.g. NARPO – National Association of Retired Police Officers, MOD, Charitable and other third sector organisations to perform complimentary roles.
10. There is a specific work stream and the OC have identified a budget for specific security volunteer roles. The use of volunteers in support of the security operation is one of the mitigations that will be used to insure against any problems with mobilisation of Private Contract Security (PCS).
11. Partners are also looking to maximize the use of volunteers e.g. Special Constables, both within WMP and from Mutual Aid.
12. WMP will use our Special Constables, Police Cadets and mobilise our 'Active Citizens' programme to support the Games and an approach to support this is being developed by the planning team. This will assist all Forces involved in Games time operations to maintain their resilience and 'business as usual' service delivery in the summer period in 2022.

SECURITY PROCUREMENT

13. A funding 'Memorandum of Understanding' arrangement is being finalised following consultation across Security partners and DCMS to ensure clarity around financial governance and roles and responsibilities.
14. The majority of the Security Budget for the Games will be used to establish the necessary goods and services for the OC. The OC will act as the contracting authority in relation to venue safety and security and Private Contractor Security, in-line with the general principles of the 'Glasgow 2014 model', and the allocation of responsibility shown in the Games Security Budget.
15. Elements of the Security budget procured by the OC will be agreed by WMP, although the OC will retain full devolved responsibility for the management and delivery of any contracts with suppliers pertaining to their allocated budget.
16. Wherever practical, WMP and the OC are consulting across the programme to realise efficiencies in procurement of goods and services. For the security related contracts required specifically for the Force, it is intended that contracts will be procured in collaboration with the OC and other partners of the Games where possible. To this end, the force (acting on behalf of the PCC) may lead on such collaborative procurement activity, or will see contracts let on our behalf by the OC or other partners.
17. There are a number of procurement deliverables in progress across both the OC and WMP with OC PCS and security equipment tenders not due to conclude until the end of the first quarter of 2021.

18. WMPs joint procurement for coach/bus provision with OC and TfWM is expected to conclude at the end March 2021 with additional fleet hire towards the end of 2021.

19. Accommodation for mutual aid officers is in progress and should be completed at the end of June 2021. Negotiations are ongoing with the College of Policing for their Ryton site, HM Prison Service for their Newbold Revell college site both in Warwickshire, and university accommodation at Aston, B'ham and Warwick.

PRIVATE CONTACT SECURITY (PCS)

20. PCS procurement, training and delivery are the responsibility of the OC, although the risk around the PCS deployment is identified and understood by WMP and policing partners. As stated above, PCS procurement is expected to be completed in Quarter 1 2021.

The strategic approach is to maximise the use of all available local 'in house' PCS within our known venues (e.g. NEC Group including Arena B'ham, Edgbaston County Cricket ground and the Coventry arenas). This was not done in Glasgow 2014 to the detriment of that operation. These resources are experienced in the delivery of major events at these venues and will provide around 40% of the total required PCS workforce. The procurement is also split across several 'lots' to ensure no one security company is able to dominate the contact. This mitigates any risk of contact failure with any single large supplier. Additional mitigation will exist through an agreement with the Ministry of Defence for a military reserve force which can be deployed if there is a failure in PCS availability. The formal request for Military Aid to the Civil Authority (MACA) has just been submitted into MOD and is currently under consideration within the military chain of command.

21. An assurance 'deep dive' led by DCMS into the approach of PCS has been completed by the Security Board, the outputs of which have also been presented to the Office of the Police and Crime Commissioner. This review resulted in largely positive feedback to the OC Security Functional Area.

This review included an overview of;

- a. Lessons Learned from previous events;
- b. Stewarding vs Security roles and responsibilities;
- c. Venue Security Structures;
- d. Procurement and Contract Management
- e. Use of MOD assets and Military Partners

22. The OC are working closely with WMP to identify the appropriate clearance levels, accreditation and background checks for security personal which will be completed by the National Accreditation Team (NAT)

IMPACT ON NEIGHBOURHOOD POLICING

23. The strategic intention remains to minimise the impact of CWG on WMP 'business as usual' during the summer of 2022 including the delivery of Neighbourhood Policing. The current planning assumption remains that up to 3000 officers will be required, around 1000 (around 15% of WMP's current establishment) will be from WMP, the balance of 2000 coming from mutual aid. The vast majority of WMP resources will come from Rest Day working resources combined with other resource generating/change freeze measures including annual leave restrictions and reduced training. This issue remains linked to the national uplift programme which may allow the Force to offer a greater commitment to CWG resources, with less mutual aid. The Chief Constable is proceeding on the assumption that WMP will apply 'full cost recovery' for CWG policing, but has reserved his position on what extent we will provide some 'duty time' resources to the Games. This will be decided in full consultation with the PCC.
24. WMP remain actively engaged the National Police Operations Coordination Centre (NPoCC), who are supporting the force in the planning and co-ordination of all mutual aid requirements for CWG. The strategic intention remains to develop an approach that ensures an appropriate workforce mix is deployed to Games that meets the needs of the policing and security operation while ensuring that WMP can continue to deliver 'business as usual' operational policing in the summer of 2022, minimising disruption to neighbourhood policing and our local communities.

NEXT STEPS

25. The Board is asked to note this report and the Programme Team will be available to answer any questions and provide any additional information required.

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